

# TRENDS and OBSERVATIONS

**JRTC OPERATIONS GROUP**

FORT JOHNSON, LA



# ARMY CHAPLAIN



What my friends think I do



What my mom thinks I do



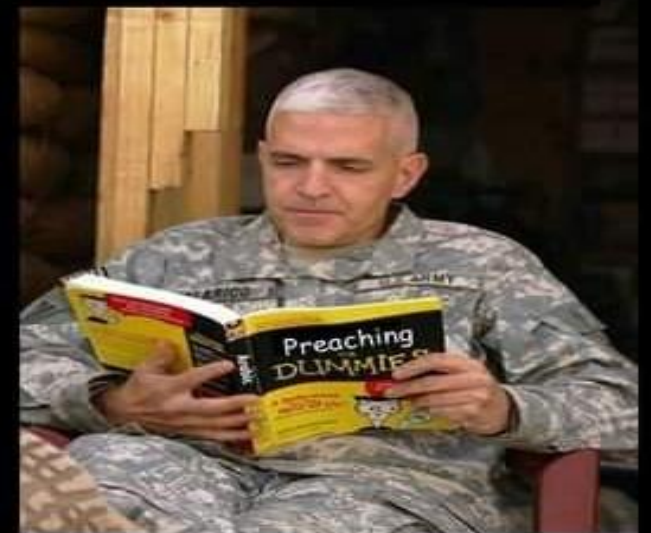
What my boss thinks I do



What the world thinks I do



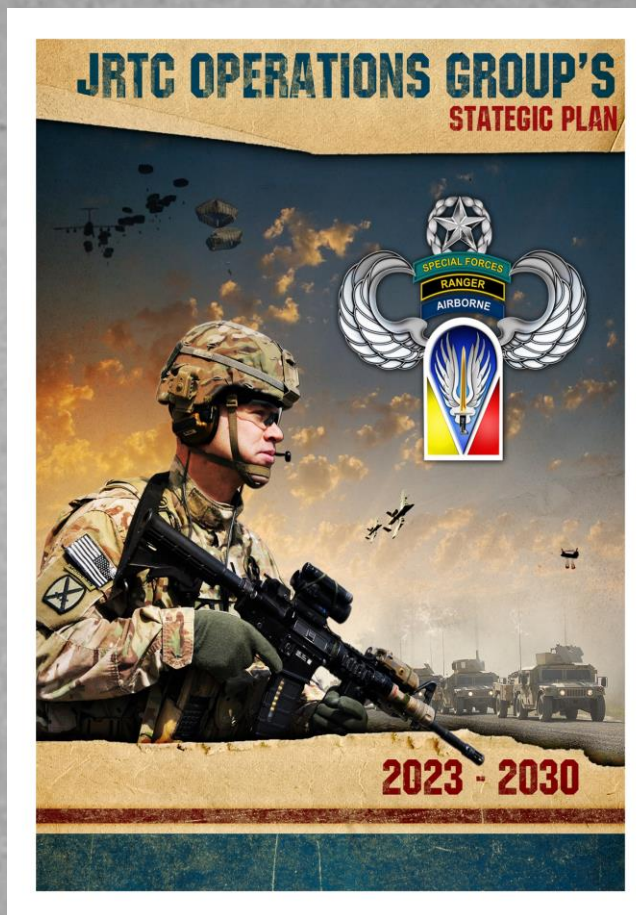
What I think I do



What I actually do

## JRTC OPS GRP MISSION

The JRTC OPS GRP is capable of providing America's military forces and Joint, Interagency, and Multi-national partners relevant, rigorous, Multi-domain operations training in a Decisive Action and mission rehearsal exercise (MRE) environment to develop adaptive leaders, confident units, and robust capabilities across the range of military operations achieving Army readiness.



## JRTC OPS GRP UMT MISSION

The JRTC OPS GRP Unit Ministry Team enhances the US Army Chaplain Corps' readiness to provide dynamic operational and world-class religious support within a LSCO, MDO, and GPC OE by providing innovative coaching and training while simultaneously influencing emerging doctrine, tactics, techniques, and procedures.

**BLUF: We seek to minister to and with RTU UMTs while refining their tactical-level UMT "tradecraft" within the JRTC crucible training experience**

# FORSCOM Battle Focused Training

## BDE UMT Enduring Core Capabilities

1. Conduct Command Post Operations.
2. Integrate RS Plan (Unit, Area & Denominational) with Higher and Adjacent Units.
3. Plan and Integrate Comprehensive RS to Mass Casualties (Hasty Burials, Mass Interment, Hasty Memorials, Mass Memorial, Mass Notification, Care to Survivors, Joint, Interagency, Intergovernmental, and Multinational (JIIM)).
4. Assess and Synchronize RS Requirements during Sustained LSCO (Multi-Domain Battle).
5. Supervise (Lead) and Support (Mentor, Develop) Subordinate UMTs.
6. Integrate Force Protection (56M lead).
7. Integrate Religious Logistics into Sustainment Operations.
8. Train subordinate UMTs in BFT prior to CTC rotation and ReARMM Mission execution.
9. Advise the CDR and Staff.
10. Inform the CMD on religion, morals, morale, and ethical issues both within the command and throughout the OE.



# FORSCOM Battle Focused Training

## What Are Your Training OBJs?

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UNCLASSIFIED

### Religious Support TO's and FORSCOM BFT

Training Objectives:	BDE BATTLE-FOCUSED TASKS
1) Develop Concept of Religious Support (RS) establishing clear priorities, roles and responsibilities with task/purpose.	CONDUCT COMMAND POST (CP) OPERATIONS (SYNC) (ATP 1-05.01; .05)
2) Communicate RS mission to subordinates daily assessing UMT capabilities and gaps. Utilize command post tools (e.g., RS Running Estimate, RS COP) IOT synchronize & assess RS mission and priorities.	ADVISE THE COMMANDER AND STAFF (INTERNAL / EXTERNAL) (ATP. 1-05.04)
3) Creates shared understanding with higher, while maintaining accurate and dynamic communication with all subordinate UMTs.	INTEGRATE RS PLAN TO HIGHER/ADJACENT/SUBORDINATE UNITS (ATP 1.05.01, .05)
4) Operationally integrate the religious support capability by developing & refining products (RS Running Estimate, RS COPs, CONOPs/FRAGOs, TACSOP/TOCSOPs) and by participating in collective rehearsals and staff briefings.	PLAN AND INTEGRATE COMPREHENSIVE RS TO MASS CASUALTIES (ATP 1-05.05)
5) Ensure delivery of religious support throughout the organization. Provide (religious services, counseling, support to casualties) and Advise (internal/external advisement to CMD) throughout the mission. Utilize battlefield circulation (BFC) as needed.	ASSESS AND SYNCHRONIZE RS REQUIREMENTS DURING SUSTAINED LSCO (ATP 1-05.01, .05)
	SUPERVISE (LEAD) AND SUPPORT (MENTOR, DEVELOP) SUBORDINATE UMTs (ATP 1-05, ATP 6-22.6)
	INTEGRATE FORCE PROTECTION (ATP 4.0, 1-05.05)
	INTEGRATE RELIGIOUS LOGISTICS INTO SUSTAINMENT OPERATIONS (ATP 4-42, 1-05.01)

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# FORSCOM Battle Focused Training

## Who Is Training At JRTC?

### BDE UMT Enduring Core Capabilities

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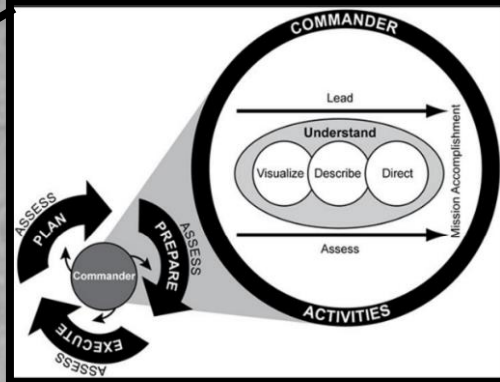
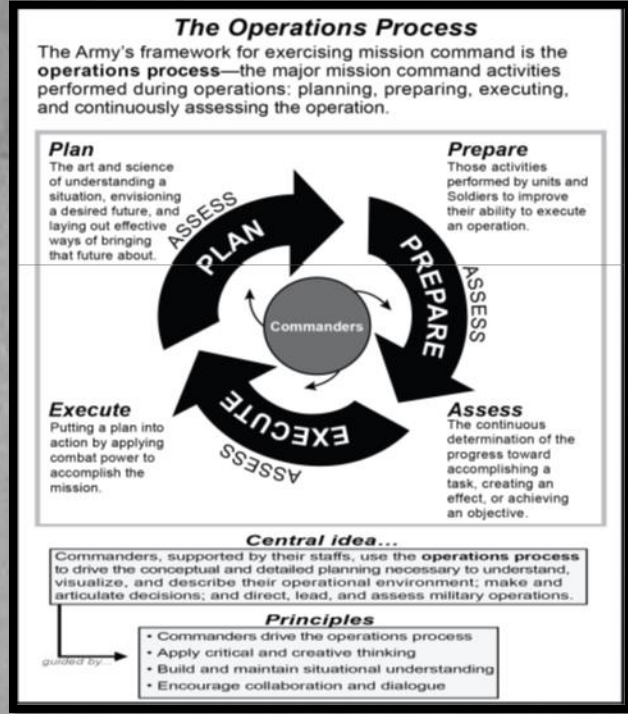
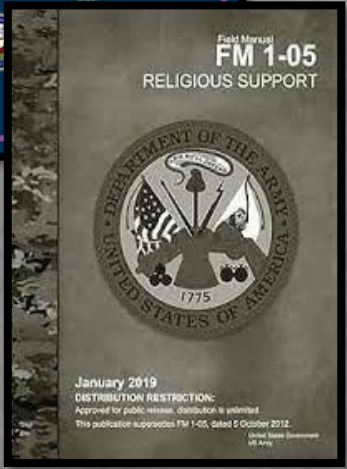
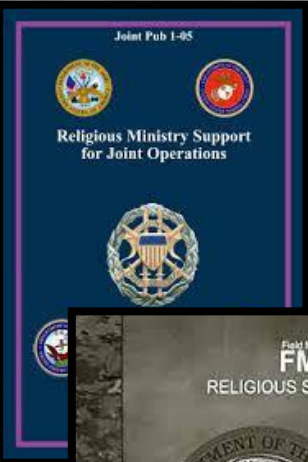
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Religious Support TO's and FORSCOM BFT

**XX BCT UMT Rotation Card**

Tr	Unit	Position	Rank	Name (Last, First)	Cell Phone	Military Email	YRS of SVC in MOS	Vehicle	NVGs	MI Drivers License	Comms	
1)	BCT	CH	MAJ	Smith, John	555-555-5555	<a href="mailto:john.smith.maj@army.mil">john.smith.maj@army.mil</a>	13	M1151	yes	yes	SIFR Computer/JBCP/FM Radio	Please do not enter information in this column.
	RAS	SSG		Doe, John	555-555-5555	<a href="mailto:john.doe.maj@army.mil">john.doe.maj@army.mil</a>	8		yes	yes		
3)	CAV	CH										
	RAS											
4)	BN	CH										
	RAS											
5)	BN	CH										
	RAS											
	FA											
	BSS	CH										
	RAS											
	BEB	CH										
	RAS											
	Unit	Position	Rank	Name (Last, First)	Cell Phone	Military Email	YRS of SVC in MOS	Vehicle	NVGs	MI Drivers License	Comms	
	AWN	CH										
	RAS											
	CH											
	CSSB/DSSB	RAS										

# How We Observe-Coach-Train Your UMTs



**How Do We Get UMTs to the Right Place, with the Right Ministry, & in the Right Way?  
Doctrine, Training OBJs, SOPs, & Personal Goals**

CUI



# How We Observe-Coach-Train Your UMTs



**UMT OCT Touchpoint**

---

- BLUF:
- COMMS:
- PACE-P: \_\_\_\_\_, A: \_\_\_\_\_ C: \_\_\_\_\_ -E: \_\_\_\_\_
- Sent W6 Report \_\_\_\_\_ Received # \_\_\_\_\_ out of \_\_\_\_\_ Reports/ACK From Higher
- Ecclesiastical Supplies: \_\_\_\_\_ Request for More RS Supplies: \_\_\_\_\_
- BFC:

Last 24:  
Next 24:

- RS PRODUCTS:

Battle Rhythm:  
RE: On-hand \_\_\_\_\_, Updated: \_\_\_\_\_  
COP: On-hand \_\_\_\_\_, TAB D: \_\_\_\_\_ -TACSOP: \_\_\_\_\_ On-hand- UMT PRIORITIES:

Last 24:  
Next 24:

- RELIGIOUS SUPPORT ACTIVITY (Describe RS Activity, # SMs impacted if info avail.)
- Nurture the Living:
- Care For the Wounded:
- Honor the Fallen:
- Internal Advisement:
- External Advisement:
- COACHING HIGHLIGHTS:

***How Do We Get UMTs to the Right Place, with the Right Ministry, and in the Right Way?***  
**Pre-Rotational TNG, Standardized UMT Touchpoints During Rotation, AARs, Take-Home Packets**





# How We Observe-Coach-Train Your UMTs

**100% of TF UMTs arrive to JRTC with unclear UMT PACE Plans due to lack of “hands on” training. ~90% maintain comm by the end of RTN.**

**UMTs struggle to consistently integrate self-care & FUOPs in their BR**

**Running Estimates are the best predictor of timely/relevant RS**

**UMTs are learning how to use Analog & Digital COP**

**LSCO BFC TTPs vary by unit and echelon**

**How Do We Get UMTs to the Right Place, with the Right Ministry, and in the Right Way?  
Data-Driven Analysis (Quantitative & Qualitative)**



# FORSCOM BFT

## Conduct CMD Post Operations



*BDE CH at ACP1 After ABN JFE*



*BDE RANCO at MCP*



*BDE CH at BDE ALOC  
Co-located BSA*

### *Where Are Your UMTs Integrated & Located?*

UMTs vary in their planned locations throughout the RTN due to their respective CDRs' intent, unit TACSOP, and METT-TC. UMTs struggle to balance CUOPs-FUOPs the farther they are from MCP.

# FORSCOM BFT

## Integrate RSP (Unit, Area, & Denominational) with Higher/Adjacent Units



*BDE CH Briefs RSP at SUS  
RXL*



*Map RS RXL Briefing  
BSB CMD TM*



*Terrain Model Kit RS RXL Briefing  
DIV CH*

**UMTs that participate in the CAR/SUS RXL, lead RS Synchs, and facilitate at least one RS RXL exhibit more effective and integrated RSPs in the initial phases of Force-On-Force due to bottom-up refinement and shared understanding across the TF. UMTs struggle to formally publish their RSPs in FRAGOs during follow-on missions.**

# FORSCOM BFT

## Plan/Integrate Comprehensive RS to MASCAL



*RS Triage Priorities Differ From Medical Triage*



*LSCO and the change from the "Golden Hour"*



*Self-Care & Compassion Fatigue*

**Effective UMTs understand the Concept of Medical Support and track MEDCOP at echelon throughout FoF. Medical LSCO concepts and doctrine are changing and will impact current/future UMT TTPs for RS to Casualties. Hasty Memorial/Interment TTPs are still unclear for UMTs.**

# FORSCOM BFT

## Assess/Synchronize RS Requirements LSCO/MDO



**Running Estimate**



(U) **References.** Doctrinal references for religious support include AR 165-1, ATP 1-05.01, ATP 1-05.02, ATP 1-05.03, ATP 1-05.04, FM 1-05, and JG 1-05 (U).

1. (U) **Situation.** See Base OPOD (U).

2. (U) **Mission.** See Base OPOD (U).

3. (U) **Execution.**

a. (U) **Scheme of Support.**

(1) (U) 291BCT Religious Support Teams provide religious support (RS) to all authorized military units.

(2) (U) RSTs advise commanders and staff on religious, moral, and morale as it pertains to religion, and actions of U.S. military forces.

(3) (U) Critical to success of this operation is the timely arrival of newly attached RSTs, employing coverage plans and securing RSTs throughout BDE AO.

b. (U) **Religious Support Planning.** RSTs will develop a Concept of Religious Support, and all BN RSTs will forward their RSP to the BDE CS.

(U) **Coordinating Instruction.**

(1) (U) RSTs submit a daily Religious Support Estimate (RSE) to the BDE CS. RSTs will be submitted via 291BCT.

(2) (U) RSTs will provide religious support to all attached units.

(3) (U) RSTs will provide direct religious support to units, while mitigating risk and employing discretion.

(4) (U) RSTs will provide opportunity-based religious support to units, while mitigating risk and employing discretion.

(5) (U) RSTs are authorized to conduct religious support activities in accordance with the local commander's intent. Operation themes, messages, and priorities are emphasized during all meetings. BDE approved religious support requests must be understood by all RSTs. RSTs will report religious support activities during hours of event.

(6) (U) RSTs may participate in all working meetings for any other section or agency. RSTs will participate in negotiations or mediations as sole participants.

(7) (U) RSTs will conduct thorough analysis of religious support requirements within their unit. RSTs will also advise commanders on uniform and schedule accommodation needs for religious support.

**Concept of RS (Tab D)**

(9) (U) RSTs will identify and report RS requirements, issues, and shortages within RSTs to the BDE CS. RSTs will report their arrival in AO to BDE CS at the earliest opportunity.

(10) (U) RSTs will conduct a Religious Area Analysis and maintain a Religious Impact Assessment (RIA). Upon completion, RSTs will provide the BDE CS a copy of all advisement tools.

d. (U) **Civil Affairs.** RSTs may be involved in direct civic action programs, as directed by the commander. RSTs may assist civil affairs personnel in ensuring that religious shrines, religious beliefs, and places of worship are identified and respected.

e. (U) **Detainee Operations.** RSTs will advise commanders on ethical treatment and religious support implications for EPWs, Civilian Internees, and other Retained Persons (RPs).

(1) (U) RSTs will ensure detainees are allowed the freedom of worship, including the ability to observe religious practices and receive religious support. RSTs will ensure that religious support is provided in accordance with the commander's intent and ICW with unit PAO.

g. (U) **Distinctive Religious Group Leaders.** RSTs will provide a list of approved Distinctive Religious Group Leaders (DRGL) to the BDE CS.

h. (U) **Local Religious Sites and Facilities.** RSTs will not occupy or use local religious facilities to provide RS to U.S. forces.

4. (U) **Sustainment.** RSTs will maintain a 30-day supply ecclesiastical items. Submit resupply requests through normal unit supply system. Cross-level of ecclesiastical items is authorized, non-DoD organizations will not receive DoD RS items.

5. (U) **Command and Signal.**

a. (U) **Command.** BDE Chaplain located at BDE AO.

b. (U) **Signal.**

(1) (U) **Primary.** SIPR Email: Address TBD

(2) (U) **Alternate.** JPCP: Role Name TBD

(3) (U) **Contingency.** FM

(4) (U) **Emergency.** SVoIP TBD

**Digital RS COP**



**Analog RS COP**



**Highly effective UMTs consistently update their RE daily, update their Concept of RS by-phase ICW balancing CUOPs-FUOPs, and then over-communicate RS COP to subordinate UMTs**

# FORSCOM BFT

## Supervise/Support Subordinate UMTs



*BDE CH providing prayer and guidance for BN UMTs*



*BDE RANCO assessing morale and coaching 56M*



*DIV CS Visits*

**Highly effective UMTs prioritize Battle-Field Circulation (BFC) and leverage one-on-one engagements with subordinate UMTs to assess morale of units and their UMTs. LSCO redefines the FOM for UMTs and whether CDRs are underwriting the risk for UMT BFC.**

# FORSCOM BFT

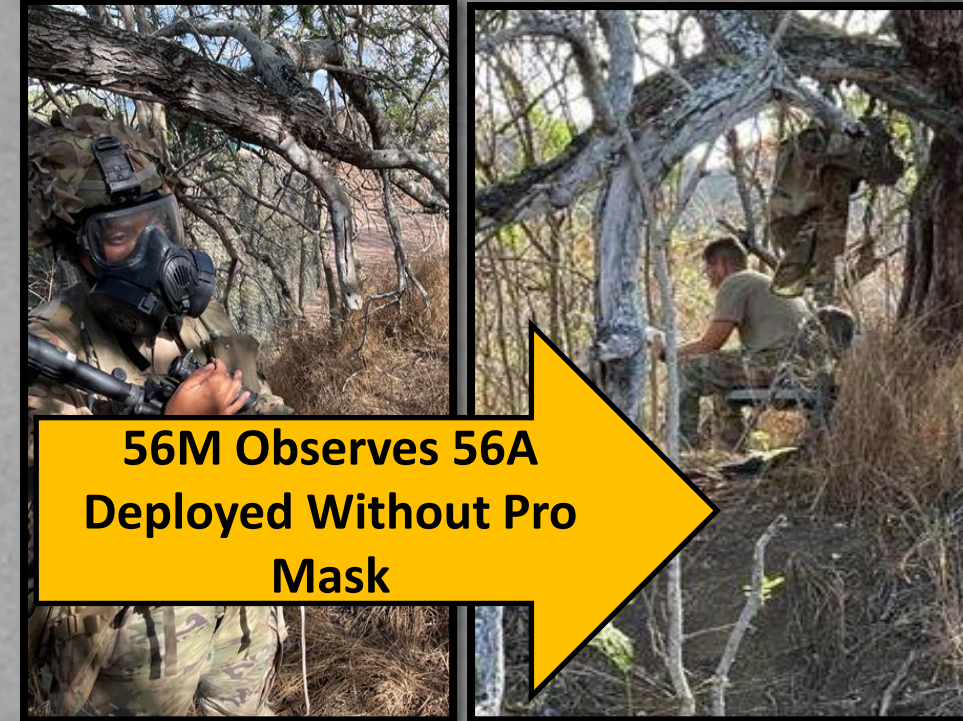
## Integrate Force Protection



*Can UMTs Shoot-Move-Communicate?*



*Do UMTs Integrate Into Security Postures?*



**56M Observes 56A  
Deployed Without Pro  
Mask**

*Do UMTs understand METT-TC?*

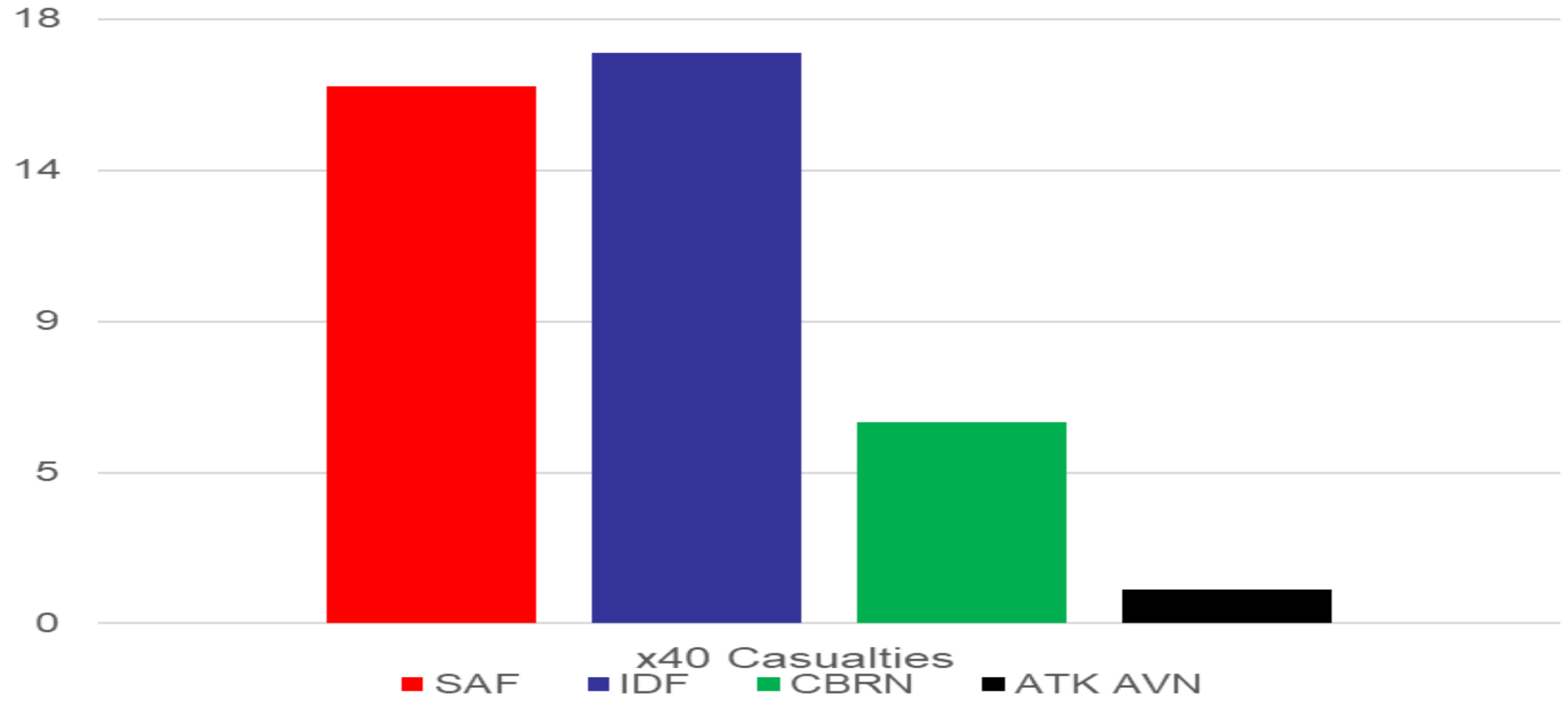
**UMTs consistently BFC throughout the RTNs, but often struggle to have TTPs necessary to implement safe, timely, and relevant BFC. Convoys represent the highest cause of KIAs for UMTs.**



# FORSCOM BFT

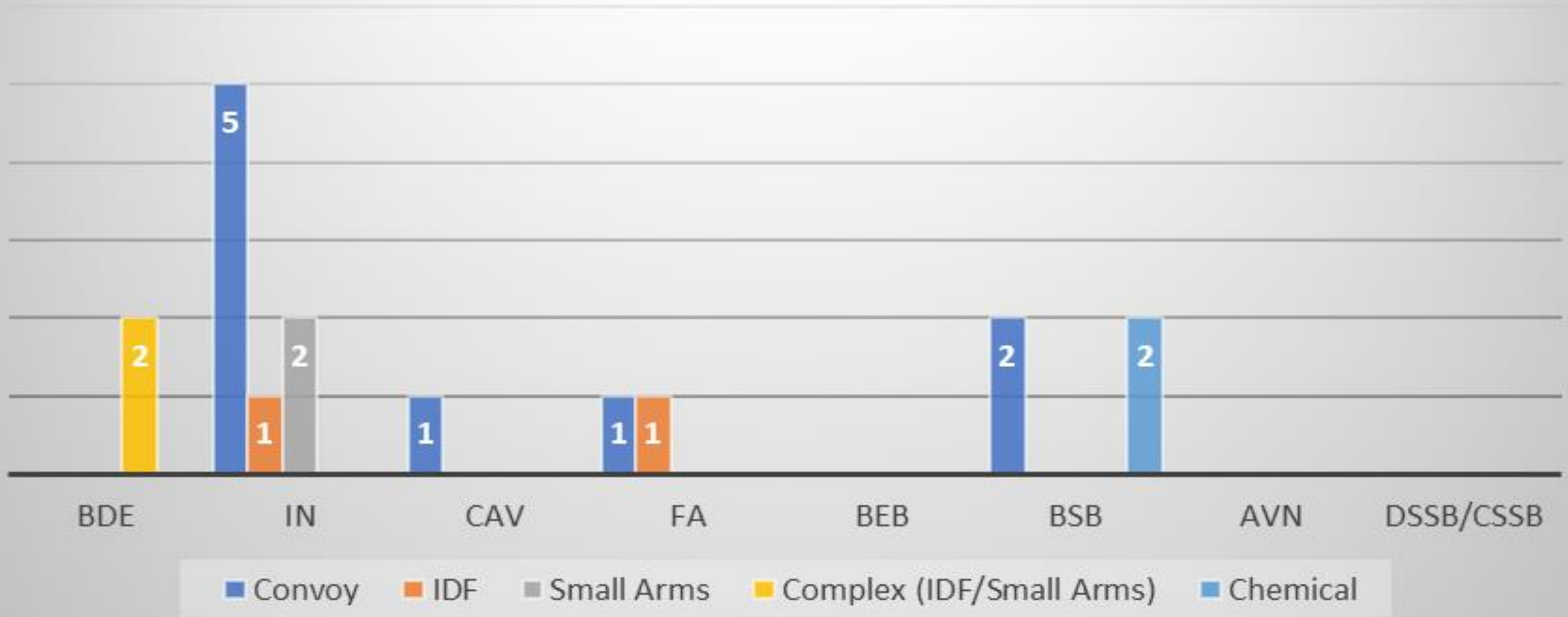
## Integrate Force Protection

### UMT Casualties By Mechanism of Injury FY22



# FORSCOM BFT Integrate Force Protection

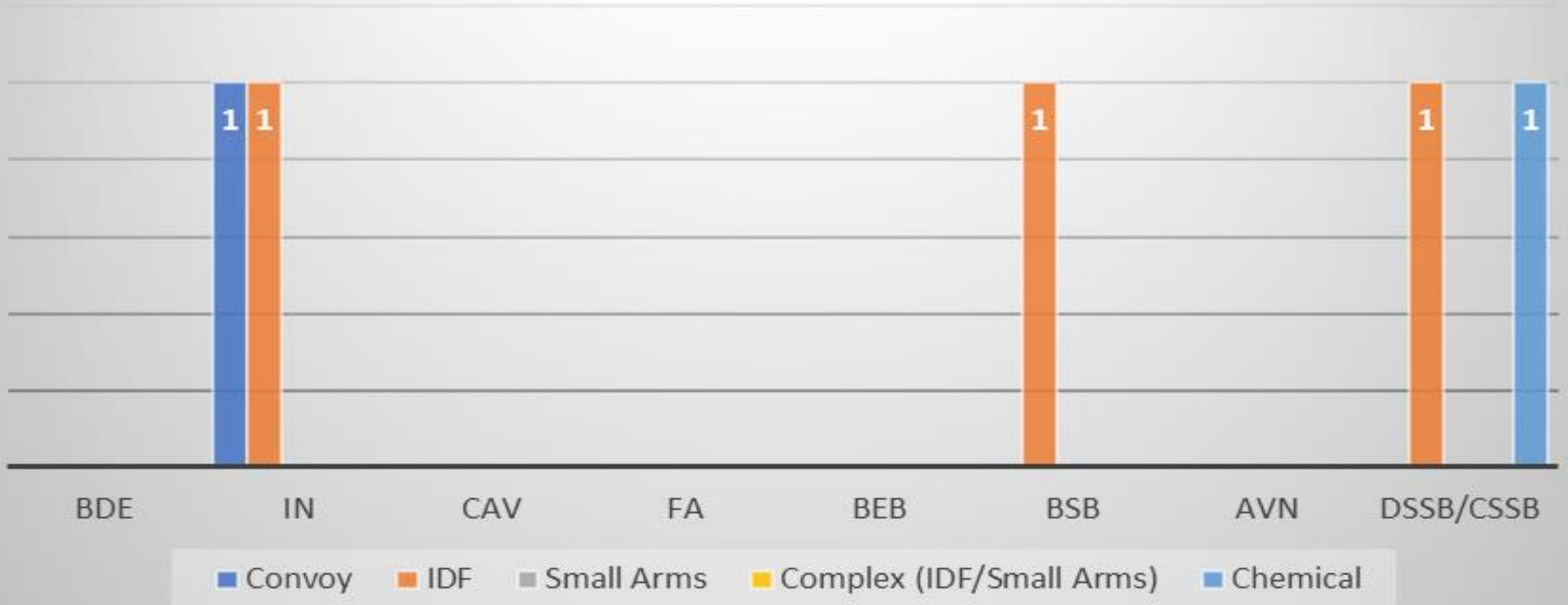
**UMTs KIA: 17 Total (13 X 56A, 4 X 56M)**



# FORSCOM BFT

## Integrate Force Protection

**UMTs WIA: 5 Total (3 X 56A, 2 X 56M)**



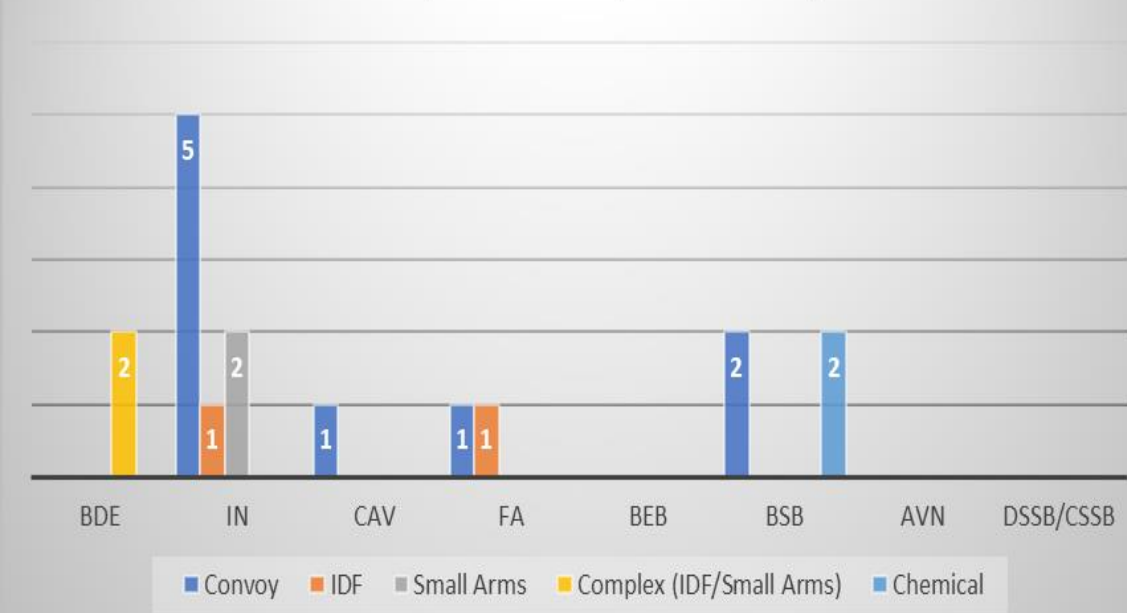
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## Integrate Force Protection

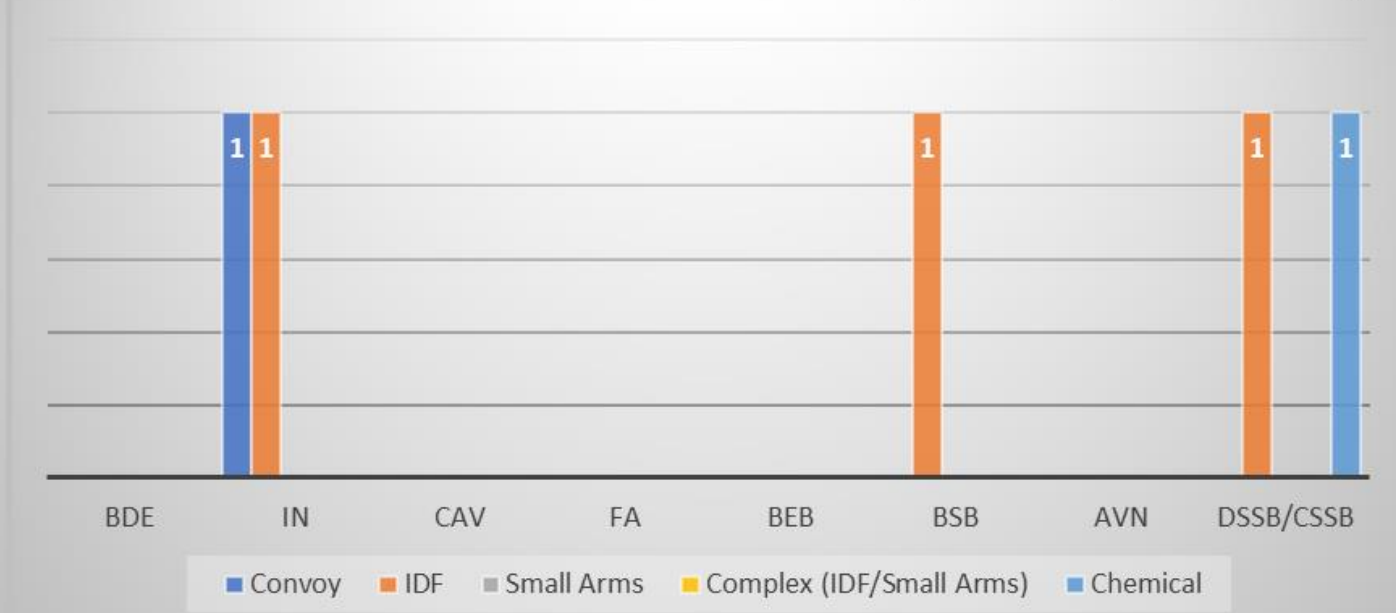
Overall TF: AVG KIA Per RTN	1,282
Overall TF: AVG WIA Per RTN	995
Overall TF: AVG DOW Per RTN	353
Overall TF: AVG DOW % Per RTN	35%

AVG UMT Members KIA Per RTN	2.13
AVG Rate UMT Members KIA Per RTN	10.65%
AVG UMT Members WIA Per RTN	1.60
AVG UMT Members WIA Per RTN	8.00%
Highest # KIA/WIAs (Type of UMT)	IN (8KIA, 2 WIA)
Highest Cause of KIA	Convoy ATK (9)
Highest Cause of WIA	IDF (3)

UMTs KIA: 17 Total (13 X 56A, 4 X 56M)

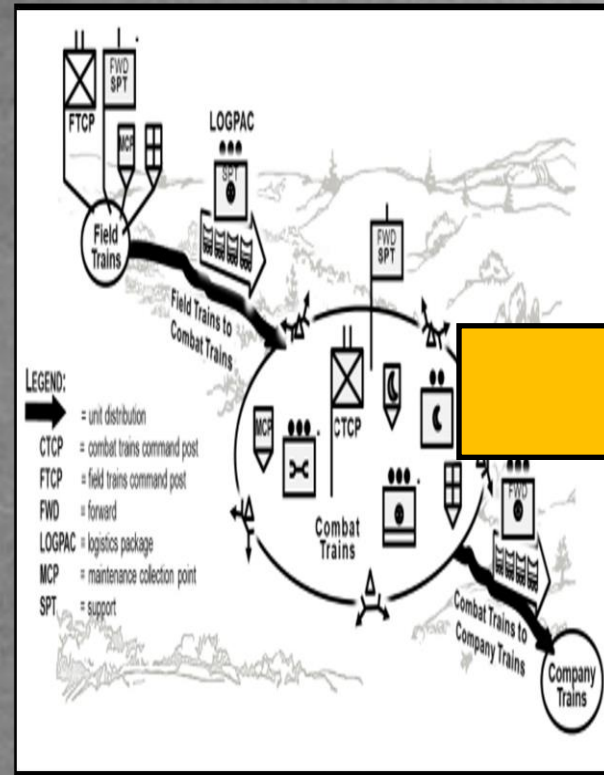


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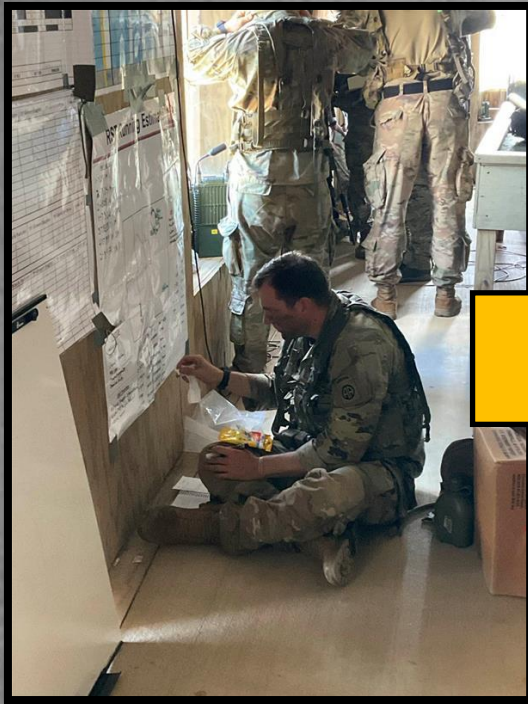
# FORSCOM BFT

## Integrate Logistics Into Sustainment Ops

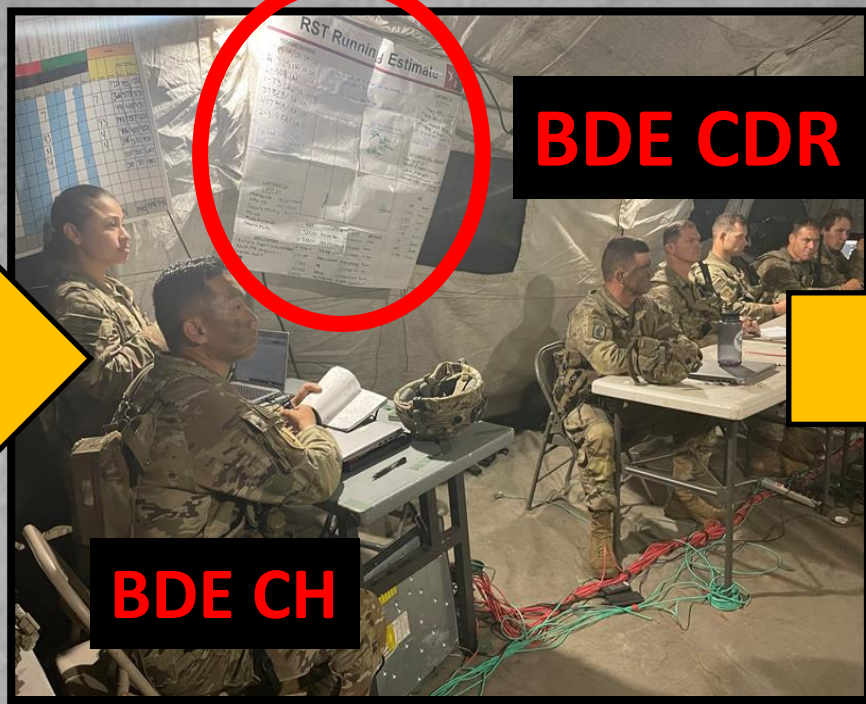
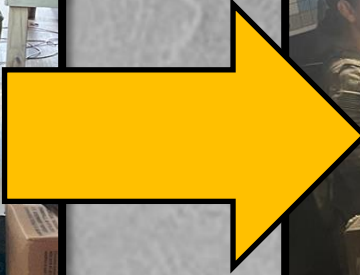


**~90% of UMTs Arrive with 30+ DoS Ecclesiastical Supplies, but over 50% struggle to have all of their MTOE (e.g., vehicle, NVG, etc.). CTCs are limited in simulating RS supplies consumption rates that necessitate resupply missions. *How Can UMTs “Stress Test” UMTs’ RS Resupply Process?***

# FORSCOM BFT Advise the CDR and Staff

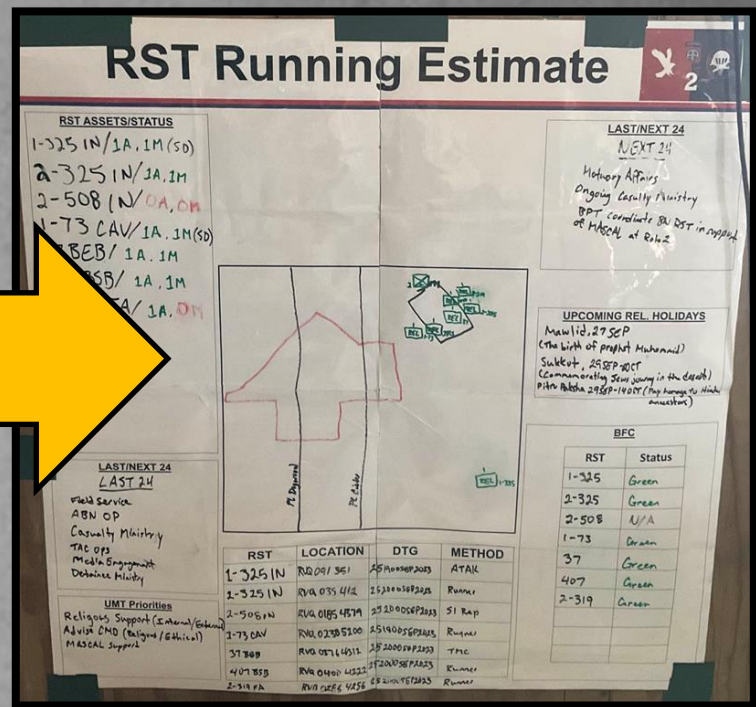


**BDE RANCO  
Updates RE**



**BDE CH**

**BDE CH Provides Active  
Advisement**

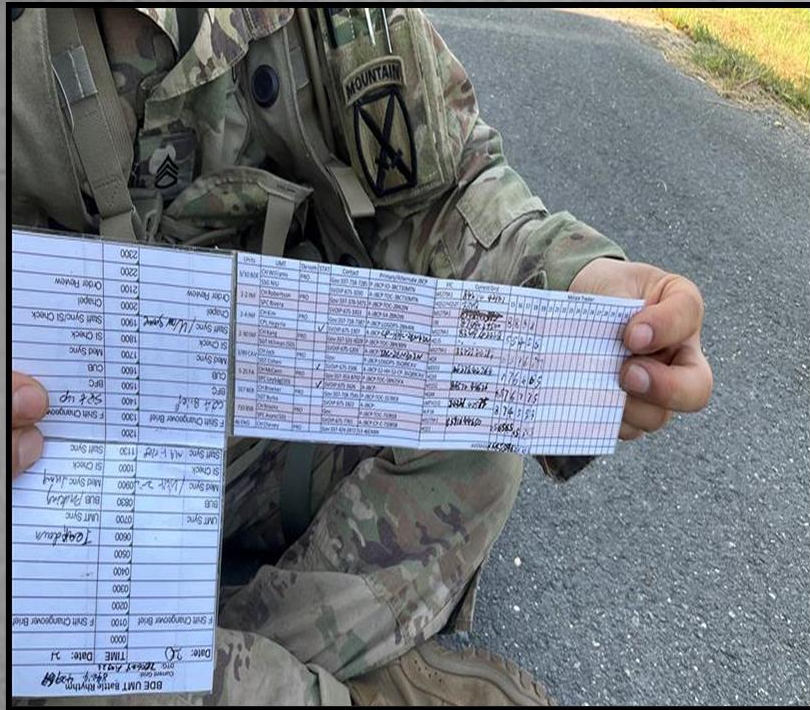


**RE Provides Passive  
Advisement**

**UMTs with intentional use of Running Estimates are best postured to advise the CDR and Staff throughout the Operations Process**

# FORSCOM BFT

## Inform on Religion, Morale, & Ethical Issues



**Internal Advisement:**  
*The RS Rubik's Cube*



**External Advisement:**  
*Is it Relevant to a CDR's Decision-Making?*

**Internal Advisement: Innovative UMTs are finding way to communicate morale to their CDRs**  
**External Advisement: 85-90% UMTs struggle with producing a relevant and timely RAA/RIA**



# FORSCOM BFT

## Train Subordinate UMTs Prior to CTC Rotation



Train UMTs on RS  
*PURPOSE*



Train UMTs on RS  
*PRODUCTS*



Train UMTs on RS  
*PROCESSES*

Most UMTs struggle to leverage training opportunities at-echelon (CPXs, FTXs, CTEs, Monthly UMT Training, etc.) to validate UMTs on their RS PURPOSE (Why), RS PRODUCTS (What?), and RS PROCESSES (How?)



# THE U.S. ARMY CHAPLAIN CORPS FUTURE IS BRIGHT!



**We're seeing exceptional disciplined initiative and creative UMTs finding ways to bring the Right Ministry, to the Right Place, at the Right Time, and in the Right Way!**

# Joint Readiness Training Center

FORSCOM Religious Support Forum 4 – 7 Dec 2023



## Training Improve/Sustain: Operations Process

**Sustain:** UMTs are consistently effective prior to the initial phases of FoF due to RS synchs and initial MDMP of the DIV OPORD

**Improve:** UMTs struggle to balance CUOPs/FUOPs after initial phases of FoF

### Recommendation:

Go beyond MDMP and train UMTs on the Operations Process throughout the FY and as a vital part of their annual training plan

## Training Improve/Sustain: RS Products

**Sustain:** UMTs are consistently coachable on current and new RS products provided for them during PRT

**Improve:** UMTs often have the requisite RS product during a rotation, but lack the experience on how to apply them (e.g., TACSOPs, BR, RE, COP, RS Matrix, etc.)

### Recommendation:

Provide DIV/BDE-level RS products early and often to BNs and validate BN-level RS products usage during CPXs/FTXs

## Training Improve/Sustain: UMT PACE Plan and Validation

**Sustain:** UMTs consistently maintain an effective PACE by the end of a given JRTC RTN

**Improve:** UMTs consistently lack a detailed UMT PACE Plan prior to a JRTC RTN and the requisite experience on multiple communication platforms.

### Recommendation:

UMTs should overcommunicate their echelon's PACE plan and validate their subordinate UMTs' efficacy in leveraging the appropriate platforms

## Training Improve/Sustain: LSCO RS TTPs

**Sustain:** UMTs are consistently eager to practice new LSCO RS TTPs such as hasty memorials, etc.

**Improves:** Most UMTs lack the clarity on LSCO-related battle drills that should occur at echelon due to unclear or incomplete TACSOPs (e.g., MASCAL or RS Resupply).

### Recommendation:

Provide and train subordinate UMTs on TACSOPs and LSCO-related RS battle drills

The JRTC OPS GRP Unit Ministry Team enhances the US Army Chaplain Corps' readiness to provide dynamic operational and world-class religious support within a LSCO, MDO, and GPC OE by providing innovative coaching and training while simultaneously influencing emerging doctrine, tactics, techniques, and procedures.



QUESTIONS???





Day 3

# Focused Working Group

“Preparing Souls for War Through Total Army Training”

**JRTC OPERATIONS GROUP**

FORT JOHNSON, LA



# FORSCOM BFT

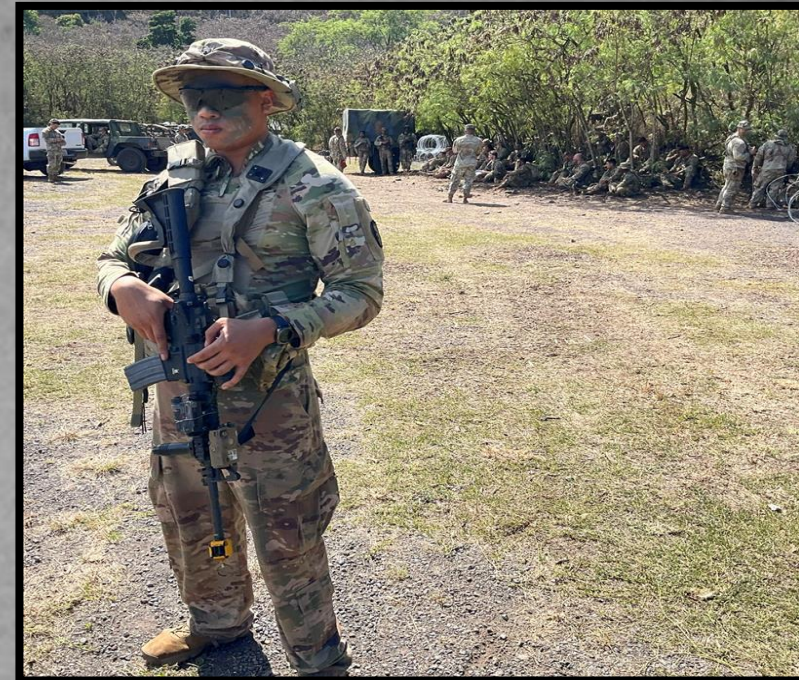
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*PURPOSE*



Train UMTs on RS  
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Train UMTs on RS  
*PROCESSES*

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# FORSCOM Battle Focused Training: *How Can We Get 1% Better Today?*

## DIV CS Enduring Core Capabilities (FY 24 BFT MOI Annex G)

1. Conduct Command Post Operations.
2. Coordinate/Direct Religious Affairs (as required as part of the Joint Force).
3. Coordinate/Direct RS.
4. Analyze the Strategic Situation.
5. Assess Subordinates' RS/Train Gaps.
6. Coordinate/Direct/Conduct Religious Liaison.
7. Liaise w/POLAD IOT Advice CDR on the Strategic Impact of Religion in the Area of Operations (AO).
8. Plan and Integrate RS.
9. Analyze and Synchronize Force Flow (Technical Channels).
10. Supervise and Support (Mentor, Develop, Strengthen) Subordinate CS/LIIMT/RST
11. Train subordinate UMT in BFT prior to CTC rotation and ReARMM Mission execution.
12. Advise the CDR and Staff.

## BDE UMT Enduring Core Capabilities (FY24 BFT MOI Annex H)















1. Conduct Command Post Operations.
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9. Advise the CDR and Staff.
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# DIV FY24 Training Plan Example

DATE	TRAINING TOPIC	TRAINING PROPONENT
21 SEP 23	Eagle Mindset T4T, Religious Accommodation Recertification TNG	Division Chaplain Section
19 OCT 23	MASCAL & Hospital Training	IRSO / BACH UMT – CH (MAJ) Catlin
16 NOV 23	Memorial Ceremonies and Funeral Services 805D-56A-6808 / 805D-56M-1803	Division Chaplain Section
21 DEC 23	<i>Half-day schedule – no training</i>	
18 JAN 24	Assess and Synchronize RS requirements during sustained LSCO (MDO BATTLE)	OCCH Strategy Team
15 FEB 24	Resource Management / BSRT 805D-56M-1408	IRSO RM – CH (MAJ) Tilden and SSG Williams
21 MAR 24	Integrate Comprehensive Religious Support to Mass Casualties (Hasty Burials, Hasty Memorial, etc.) 16-BN-3807; 805D-56A- 6604 Strategic Messaging	CH (MAJ) Huenefeld CH (LTC) Fisher
18 APR 24	Ministering to Jewish Personnel Field Craft, Packing a Ruck, Field ministry	CH (CPT) Harari, 5SFG(A) CH (MAJ) Boyles
16 MAY 24	Religious Support to Mass Mobilization	IRSO – CH (COL) Kopec
20 JUN 24	Determine Religious Support Implications of Casualty Volume and Logistics Flow 805D- 56A-6604 / 805D-56M-3604 Leadership as an Emotional Process, <i>Failure of Nerve</i>	CH (MAJ) Burke CH (LTC) Fisher
18 JUL 24	<a href="#">Coordinate Religious Support Functions in a Joint, Interagency, Intergovernmental, and Multinational Environment</a> 805D-56A-7310 Sacred Communication	CH (MAJ) Dawson Designated CHs from the Division and local pastors
15 AUG 24	FCKY Religious Support to Emergency Operations	IRSO – CH (MAJ) Jenks
19 SEP 24	<a href="#">Integrate Religious Support (RS) Plan (Unit, Area &amp; Denominational) With Higher and Adjacent Units</a> <a href="#">16-BN-3806</a> ; <a href="#">16-BDE-4300</a> Fundamentals of Counseling	CH (MAJ) Holder CH (MAJ) Turner (FLCH)

# FY 24 CTC Calendar NTC JRTC

	Oct 23	Nov 23	Dec 23	Jan 24	Feb 24	Mar 24	Apr 24	May 24	Jun 24	Jul 24	Aug 24	Sep 24
<b>NTC</b>												
ROTATION		24-02		24-03	24-04	24-05	24-06	24-07	24-08	24-08.5	24-09	24-10
												
UNIT		3/4 ID (ABCT)			1/1 AD (ABCT)		3/1 CD (ABCT)	1/2 ID (SBCT 1)	3/1 AD (ABCT)	1/3 ID (ABCT)		2/1 ID (ABCT)
ROTATION TYPE		DA/EUCOM		DIV ROT	DA/PTDO1	CAPSTONE 4	DA/PTDO3	DA/PACOM	DA/EUCOM	DA/EU & A/A	DA/PTDO3	DA/PTDO1
BOX DATES		28 Oct - 10 Nov 23		19-26 Jan 24	03-16 Feb 24	10-20 Mar 24	30 Mar - 12 Apr 24	27 Apr - 10 May 24	01-14 Jun 24	20 Jul - 02 Aug 24	10-23 Aug 24	07-20 Sep 24
COC DATE												
LTP		31 May - 07 Jun 23			06-13 Sep 23			03-10 Jan 24	24-31 Jan 24	06-13 Mar 24		03-10 Apr 24
<b>JRTC</b>												
ROTATION		24-02 (JPMRC)	24-02.5	24-03	24-04 (JPMRC)	24-05	24-06	24-07	24-08	24-08.5	24-09	24-10
												
UNIT		3/25 ID (IBCT)	5 REGIMENTAL MIL	2/101 AA (IBCT)	1/25 ID (SBCT 3)	1/82 AB (IBCT-ABN)	07 SP FORCES GP (A)	1/10 MTN (IBCT)	32 IBCT (WI ARNG)	41 IBCT (OR ARNG)	2/101 AA (IBCT)	3/82 AB (IBCT-ABN)
ROTATION TYPE		HS SPT PKG	MLAT	DA/PTDO3	HS SPT PKG	DA/PTDO1	SOF	DA/PTDO3	DA/CENTCOM	DA/EUCOM	DA/PTDO3	DA/PTDO1
BOX DATES		01-10 Nov 23	04-12 Dec 23	13-26 Jan 24	13-22 Feb 24	09-22 Mar 24	06-19 Apr 24	04-17 May 24	05-18 Jun 24	16-29 Jul 24	13-26 Aug 24	11-24 Sep 24
COC DATE												
LTP					05-11 Dec 23							13-19 May 24

“Preparing Souls for War Through Total Army Training”



## DIV FY24 Training Plan Template: *What BFT Enduring Capabilities Matter At Your Level?*

DATE	TRAINING TOPIC	TRAINING PROPONENT
DEC23	<i>Half-day schedule – no training</i>	
JAN24		
FEB24		
MAR24		
APR24		
MAY24		
JUN24		
JUL24		
AUG24		
SEP24		

**“Preparing Souls for War Through Total Army Training”**

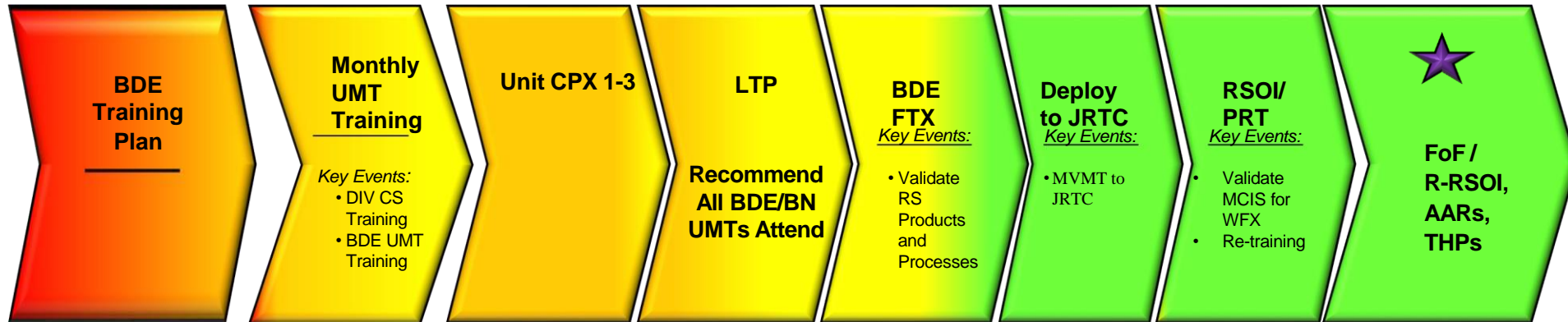
# DIV FY25 Training Plan Template:

## *What BFT Enduring Capabilities Matter At Your Level?*

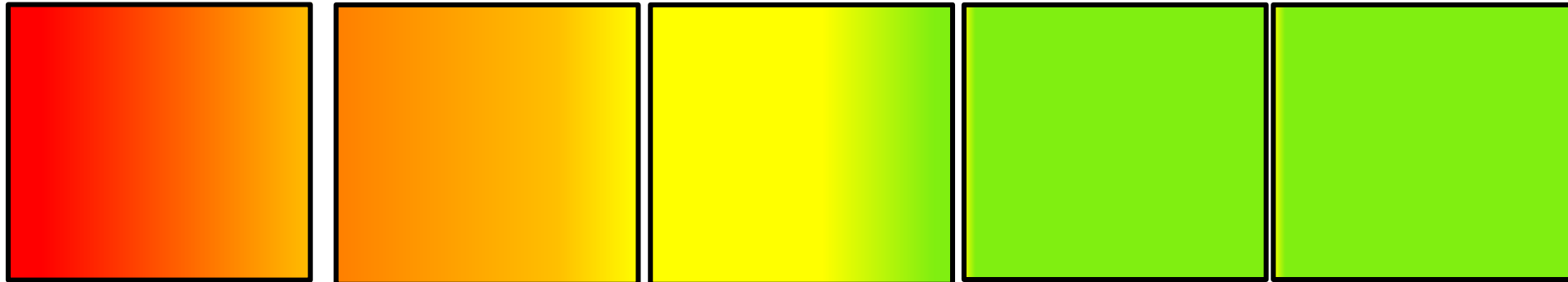
DATE	TRAINING TOPIC	TRAINING PROPONENT
SEP24	BDE UMT Training Plans Due to DIV CS	BDE UMT
OCT24		
NOV24		
DEC24	<i>Half-day schedule – no training</i>	
JAN25		
FEB25		
MAR25		
APR25		
MAY25		
JUN25		
JUL25		
AUG25		
SEP25		

**“Preparing Souls for War Through Total Army Training”**

# Road to JRTC Success Sample



DIV CS Help to BDE UMT



D-360

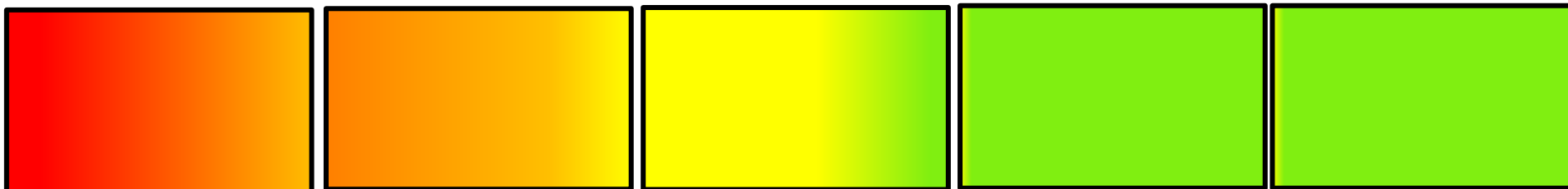
D-180

D-90

Deploy (D), R01-R10

★ T01-T14, R-RSOI

How Can JRTC UMT OCTs Assist You?



It is highly recommended that the Division Chaplain and Master Religious Affairs NCO Visit JRTC During FoF



**PLEASE PROVIDE  
YOUR EMAILS SO  
WE CAN SEND YOU  
THIS PRODUCT.  
THANKS FOR THE  
COLLABORATION!**

